

State of Project Management Practices in Automotive Industry

A survey Questionnaire

Respondent's Data

Name of the Organization/Company			
Is Automotive a relevant part of the business of your company.	Yes	No	
Please rate the size of your company in terms of number of Employees. Please consider your company as standalone and not the part of a bigger group, if in case.	Small Less than 200 employees	Medium Between 200 to 500 Employees	Large More than 500 employees
Designation of the respondent			
Date			

Section: 1 Current state of Project Management

Please refer the following response table to answer the questions 1 & 2.

1	Not at all.
2	At very basic level
3	At Moderate Level
4	Moderate to advance level
5	Complete implementation

1	To what extent Project Management practices are being implemented in your organization?	1	2	3	4	5
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If your answer is 2,3,4, or 5, please answer question 2.

2	To what extent the functional /Departmental activities have already been transferred at the Project teams or platform level?					
	ICT management tasks	1	2	3	4	5
	Logistics tasks	1	2	3	4	5
	Purchasing Procedures	1	2	3	4	5
	HR management tasks	1	2	3	4	5
	Process Management tasks	1	2	3	4	5
	Sales Functions	1	2	3	4	5
	Quality tasks	1	2	3	4	5
	Engineering & Design functions	1	2	3	4	5
	Research & Development functions	1	2	3	4	5

Section: 2 Strategic Alignment

Definition of PMO: A project management office, abbreviated as PMO, is a group or department within a business, agency or enterprise that defines and maintains standards for management within the organization. The PMO is the source of documentation, guidance and metrics on the practice of project management and execution.

3	Do you have a dedicated PMO in your Organization?	Yes	NO
	If yes, does the Head of the PMO directly reports to the top management level?	Yes	NO
	Please rate the size of the PMO in your organization.	1	Very Small
		2	Small
		3	Medium
4		Large	
	5	Very Large	
	If No, which of the following departments are taking care about aligning procedures and improving organization?		
	CEO Office	Yes	No
	Quality department	Yes	No
	HR department	Yes	No

4	Which organization certifies the project managers in your company?	IPMA	PMI	Others	None
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5	Please rate the number of Project Management trained staff in your organization.	1	No Record available
		2	Very Few staff
		3	Moderate number
		4	Good number
		5	Fairly Good number

6	Are you using Lean Project Management techniques in managing some of your projects?	Yes	NO
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Section:3 Effectiveness of Implementation of Project Management Practices (Firm's Experience)

Please refer the following response table to answer the questions 7 to 10.

1	Strongly Disagree
2	Disagree
3	Don't know
4	Agree
5	Strongly Agree

7	Which of the following management techniques are being used in your organization and how Project Management helps its implementation?					
	Collaborative Project scoreboard (CPS)	Yes		No		
	Does PM help in implementation of CPS Methodology?	1	2	3	4	5
	World Class Manufacturing (WCM)	Yes		No		
	Does PM help in implementation of WCM Methodology?	1	2	3	4	5
	Platform Management	Yes		No		
	Does PM help in implementation of Platform Methodology?	1	2	3	4	5
	Simultaneous Engineering (SE)	Yes		No		
	Does PM help in implementation of SE Methodology?	1	2	3	4	5
	ISO/TS16949	Yes		No		
	Does PM help in implementation of ISO/TS16949 Standards?	1	2	3	4	5
	Total Quality Management	Yes		No		
	Does PM help in implementation of TQM Methodology?	1	2	3	4	5

8	Has Implementation of Project Management practices improved your "Time to market" performance?	1	2	3	4	5
	Budgeting Performance / Cost Deployment	1	2	3	4	5
	Quality of the Product	1	2	3	4	5
	utilization of human and material resources	1	2	3	4	5
9	Has Implementation of Project Management practices improved your firm's reputation among your customers and suppliers?	1	2	3	4	5
10	Has Implementation of Project Management practices helped your company in attaining competitive edge over your competitors?	1	2	3	4	5

Section: 4 Future Plans

Please refer the following table to answer the questions 11 to 15..

1	Strongly Disagree
2	Disagree
3	Don't know
4	Agree
5	Strongly Agree

11	Will you further strengthen the implementation of Project Management practices in your organization?	1	2	3	4	5
12	Will you continue practicing Lean project management techniques?	1	2	3	4	5
13	Will you encourage your staff to obtain Project Management certifications to be able to apply industry standards of Project Management?	1	2	3	4	5
14	Will you look forward to collaborate with any university for in depth research and development regarding Project Management?	1	2	3	4	5
15	Do you think that sharing information and experience along the supply chain would increase the value of the supply chain itself?	1	2	3	4	5